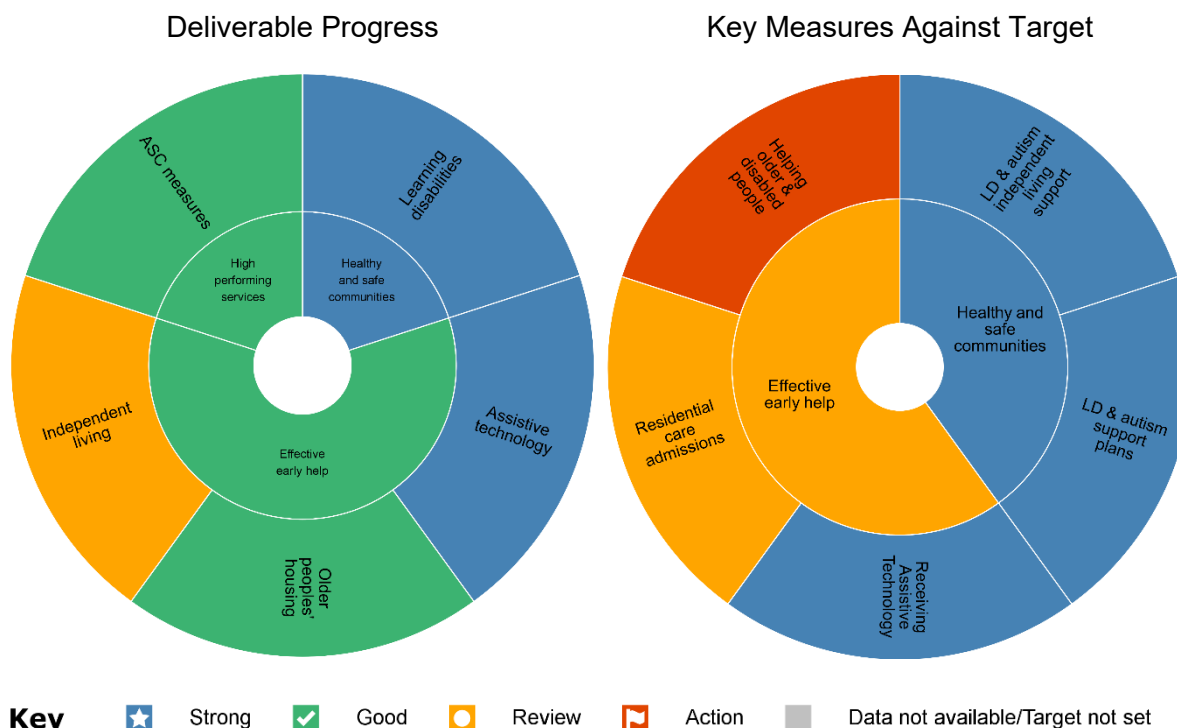


Adult Care - Portfolio Summary



Progress is "good" or "strong" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

- ★ Continued to make good progress in ensuring people with a learning disability and / or who are autistic have an outcome focussed support plan, with 436 plans in place to date, ensuring access to more community-based opportunities.
- ★ Referred 206 people for Assistive Technology during the quarter, contributing towards reducing the need for formal support and promoting safety and independence in their own homes.

Key areas for consideration are:

- ◯ **Finalised the new ways of working with older people and people with a disability to increase their independence so that they remain part of their local communities**

Issue: There is a shortage of homecare to support people to be independent in their own homes. This is a national issue and not unique to Derbyshire. **Response:** The Better Lives programme has been redesigned to support mitigation of this issue and work is now underway to review the Short Term Service, which helps older and disabled people to regain their independence, to increase capacity and to create a wider workforce plan.

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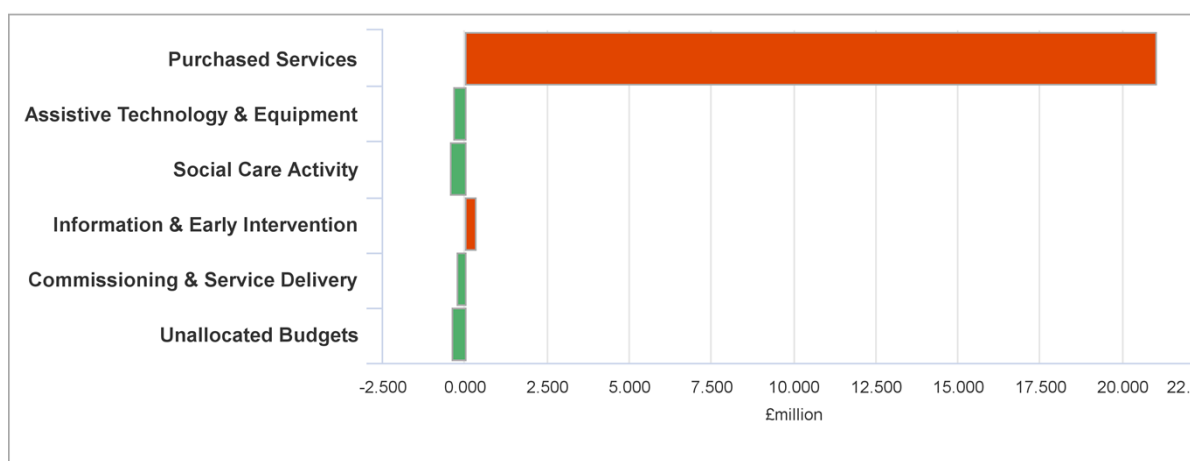
There is a forecast overspend of £19.971m on the portfolio. The main variances are:

- ❏ **Purchased Services, £21.025m overspend** - There has been an increase in hospital discharges and because there is an insufficient supply of home care and reablement services, this has driven increased placements into residential homes rather than into care at home. As a result, expenditure on independent sector placements has increased and this is being compounded by some voids within the Council-run Direct Care service. The forecast includes inflationary pressures of £1.500m in respect of Direct Care utilities and catering supplies.
- ✔ **Social Care Activity, £0.425m underspend** - Underspend on staff travel and unbudgetted health funding for Mental Health Teams.
- ❏ **Information/Early Intervention, £0.338m overspend** - Overspends across a range of voluntary sector schemes.
- ✔ **Assistive Technology, £0.336m underspend** - Projected underspend on the Community Equipment Service Pooled Budget.
- ✔ **Unallocated budgets, £0.388m underspend** - Additional Continuing Health Care Funding.

Forecast Outturn against Target Budget



Forecast Under (-)/Over Spend by Service Line



The budget savings target for 2022-23 is £6.811m, with a further £2.570m target brought forward from previous years. Of the £6.811m in-year target, alternative one-off savings have been identified to ensure that the in-year

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target will be met. Delivery of brought forward and 2022-23 base budget savings has been deferred to future years.

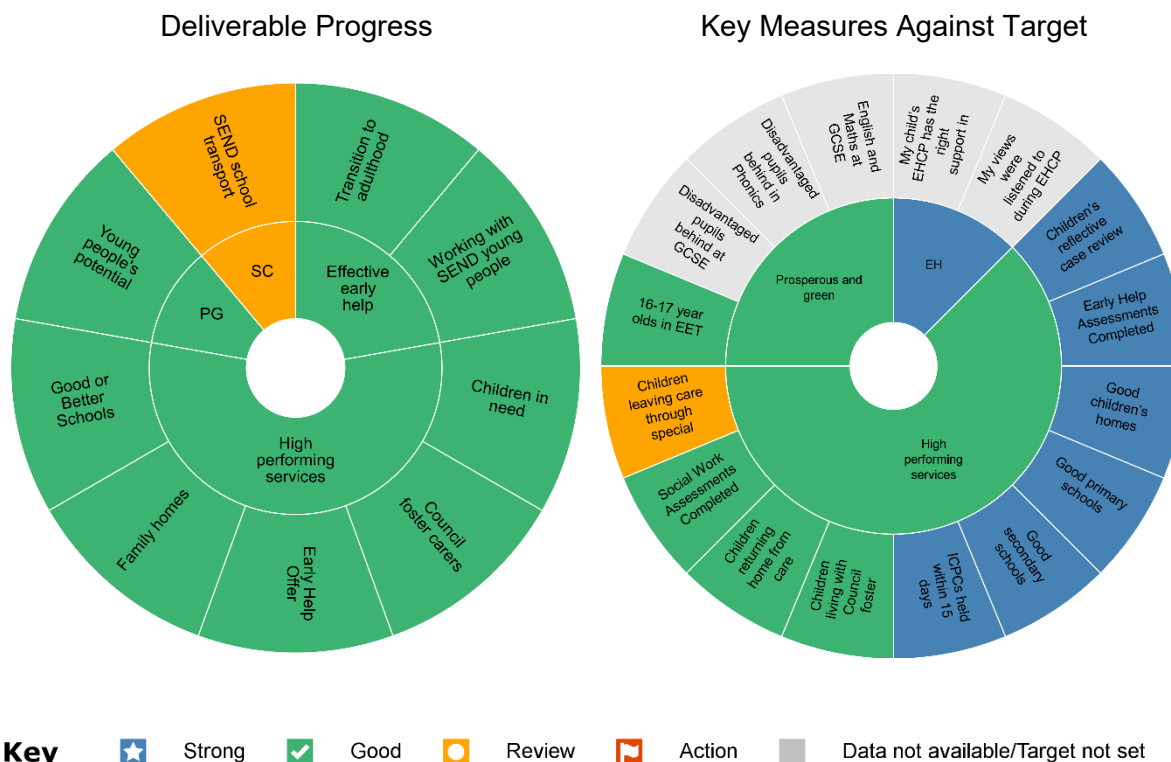
Additional funding has been provided in the 2022-23 budget for the main growth items:

- Demographic Growth - £5.016m ongoing - to meet additional costs from the following demographic growth pressures - increases in the 65+ population, the number of disabled adults accessing services, cases of early onset of dementia, the complexity of need and the complexity of clients transitioning from Children's Services.
- Independent Sector Fees 22-23 - £12.257m ongoing – to meet the increase in independent sector care-home and home-care fees. Due to the increase in the NLW each year, there has to be an above inflation increase in the independent sector care home fees the Council pays, to reflect the additional cost pressures on the providers. For 2022-23, the NLW will increase by 6.6%, from £8.91 to £9.50, for those aged 23 and over.

Other significant additional items of funding that the portfolio is expected to receive or has received since the budget was set are:

- Former Independent Living Fund Grant (ILF) - £2.534m one-off - On 8 March 2022, the Government confirmed that the former ILF recipient grant will continue to be paid to local authorities in 2022-23.

Children's Services and Safeguarding and Education - Portfolio Summary



Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

- Consistent, high quality early help and safeguarding services for children and families - we continue to see positive impact from activity across early help and safeguarding services with improving practice consistency and sustained performance across a range of performance measures. We continue to audit the quality of our work using Reflective Case Reviews and these are evidencing greater consistency in practice and improvements in delivery of services across children's social care.
- Strengthening our partnership work with children and young people with special educational needs and disabilities and their families - good progress has been achieved this quarter. All strategy work has been co-produced with parents and now increasingly with young people themselves through the participation team. Parents have been involved in joint presentations to partners and the Department for Education.
- Working with education providers to continue catch-up on learning - activities this quarter have included showcasing the work of partner agencies such as the Education Endowment Foundation, Teaching

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School Hubs, English Hubs and Maths Hubs at the termly meetings for headteachers and teachers and recruiting new schools and settings to join Derbyshire levelling up programmes. Latest figures on the percentage of Derbyshire 16 to 17 year olds in education, employment or training is higher than the same time last year with performance continuing to be within the top quartile nationally.

Key areas for consideration are:

- Work to review how the Council delivers home to school transport for children with special educational needs this quarter has highlighted a number of new risks and challenges. A joint action plan between Children's Services and Place is being developed to mitigate these risks and to enhance delivery, the customer experience and the ensure best value.

There is a forecast overspend of £2.095m on the portfolio.

The overspend is before any allocations from Council contingency budgets held to fund rising costs and demand in Children in Care (CiC) placement and Home to School Transport costs. If funding is allocated to the department to meet those costs as they arise the projected overspend would reduce to £0.769m.

The projected overspend would reduce further to £0.314m if funding is made available to departments to meet the 2021-22 pay award budget allocation shortfall. The projected outturn assumes the 2022-23 pay award can be met from the Council budget held for that purpose.








Projections include inflation. Current estimates of inflation pressures are £0.476m increase on energy costs, £0.335m increase on food costs and £0.087m on transport and fuel excluding Home to School Transport which is covered by specific contingency budgets. Not all of these costs will be met from Council budget as a number of services are funded by trading or grant income however potentially this may impact on the contribution those services can make to corporate overheads. It is estimated that the inflation pressures listed account for approximately £0.220m of overspend against council budgets and £0.280m in reduced contributions to overheads from traded services. If funding were to be made available to departments to meet inflationary pressures the net position on Children's Services budgets would be £0.186m underspend. The wider impact of inflation and cost of living

Forecast Outturn against Target Budget



increases on costs and demand for services is as yet too uncertain to include in outturn projections.

The main variances are:

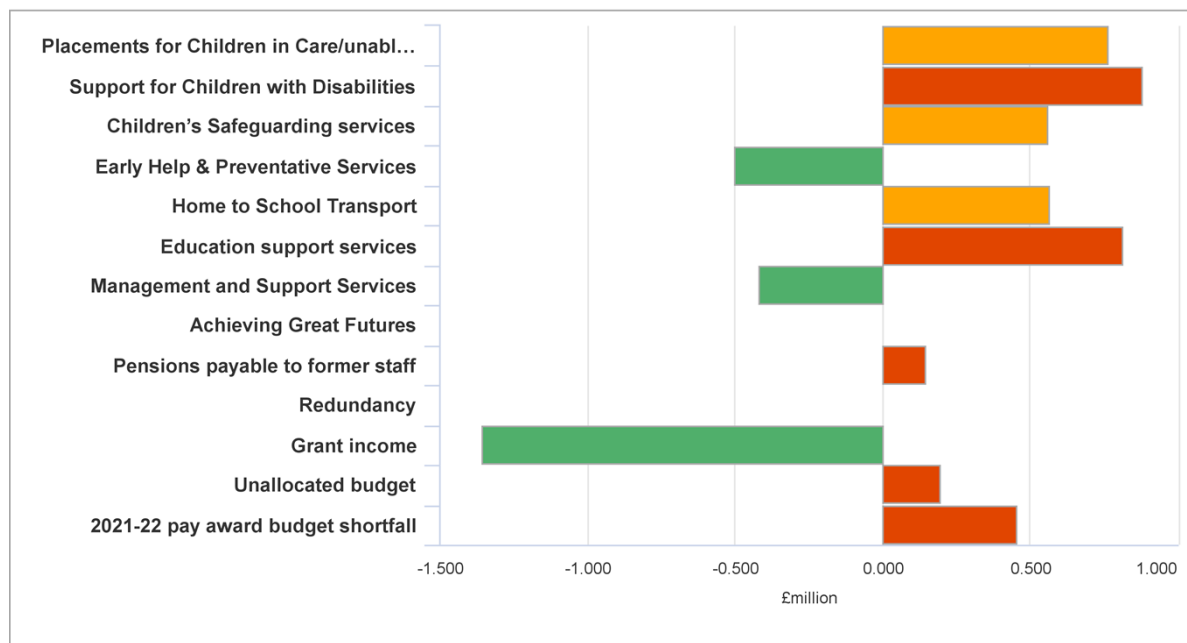
-  Placements for Children in Care/Unable to remain at home, £0.764m overspend - Expenditure on placements for children in care or alternatives to care is continuing to rise due to an increase in the number and cost of placements. The number of children requiring support is growing because the rate at which children enter care is greater than the rate at which children exit care and because alternatives to care often require long-term financial support leading to a growing number of arrangements to fund. Average cost increases are due to inflation and the need to make more higher cost placements with independent providers. This overspend could be met from the CiC placements contingency budget which is being held to meet this anticipated budget pressure.
-  Support for Children with Disabilities, £0.887m overspend - The overspend is primarily due to budget pressures arising from the need to provide high cost packages to support children with complex needs to remain with their families or maintain their current CiC placement.
-  Children's Safeguarding services, £0.559m overspend - The overspend is primarily due to costs of employing agency social workers to cover vacancies.
-  Home to School Transport, £0.562m overspend - Projected spend exceeds current allocated budget due to an increase in the number of children eligible for Council funded transport and an increase in average costs. The increase in cost is due to both economic factors affecting contractors and an increased need for more specialised vehicles to transport individual children. This could be met from the Home to School Transport contingency budget which is being held to meet this anticipated budget pressure.
-  Management, ICT, Business services and other support services, £0.419m underspend - Underspend is primarily temporary vacancies within Business Services.
-  Pensions payable to former teachers and other staff, £0.143m overspend - These costs represent pension obligations payable to teachers and other staff previously employed by the Authority. The majority of the cost relates to staff who left under efficiency programmes during the early 1990s.
-  Grant income, £1.354m underspend - This underspend comprises in-year grant funding of which the largest item is the allocation from the Dedicated

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Schools Grant of £0.889m. These may not be available on an ongoing basis so these are used to mitigate against current levels of spend.

- Unallocated budget, £0.590m overspend - This includes the 2021-22 pay award budget allocation shortfall £0.455m. The remaining balance relates to budget savings targets as yet unallocated. A department financial review is underway and aims to reprofile and allocate these before the end of the financial year.

Forecast Under (-)/Over Spend by Service Line



The budget savings target for 2022-23 is £0.046m, with a further £0.678m target brought forward from previous years. The in-year savings target of £0.046m will be achieved. Action is being taken to ensure that the savings brought forward from previous years will be achieved before the end of the financial year.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Leaving Care Services - £0.629m ongoing - Legislation has been enacted which places additional statutory duties on the Council for care leavers. This ongoing allocation of funding ensures the Leaving Care Service staffing structure agreed in 2019 can be funded on a long term basis to meet the demands of the rising numbers of care leavers and continue to develop to support sustainable outcomes for care leavers.
- Education Psychology Demand - £0.210m ongoing - There has been a significant increase in the numbers of Education, Health and Care Needs Assessments (EHCNAs) agreed each year and it is a statutory requirement for the Local Authority to commission advice from an Educational Psychologist for each EHCNA. Funds additional EPs to ensure that statutory requirements can be carried out.
- Children's social care - Placements for children in care - £6.096m ongoing, £0.092m one-off - The allocation recognises the greater numbers of children requiring placements and increased average costs of placements. £1.222m is also held in contingency for ongoing growth and another £2.000m contingency for one-off growth, taking into account the expected benefits delivery from cost mitigation activities taking place as part of the Achieving Great Futures programme. Data for the first quarter of the financial year suggests growth in excess of current budget of £0.764m, which could be met from contingency. Further increases are considered likely and could utilise the remaining contingency budget (£2.458m).
- Children's social care - Vulnerable Children and Young People - £1.585m ongoing - The allocation recognises the greater numbers of children in care requiring support in addition to a care placement and on the edge of care requiring support to prevent entry to care.
- Special Needs Home to School Transport - £3.000m ongoing - The allocation recognises the greater numbers of children and young people with SEN and increased cost of journeys. Also, £1.962m is held in contingency for further increases in transport costs and demand. Data for the first quarter of the financial year suggests growth in excess of current budget of £0.311m and further increases are considered likely.
- In addition £0.518m is held in contingency for price increases in mainstream Home to School transport. Data for the first quarter of the financial year suggests growth in excess of current budget of £0.251m and further increases are considered likely.

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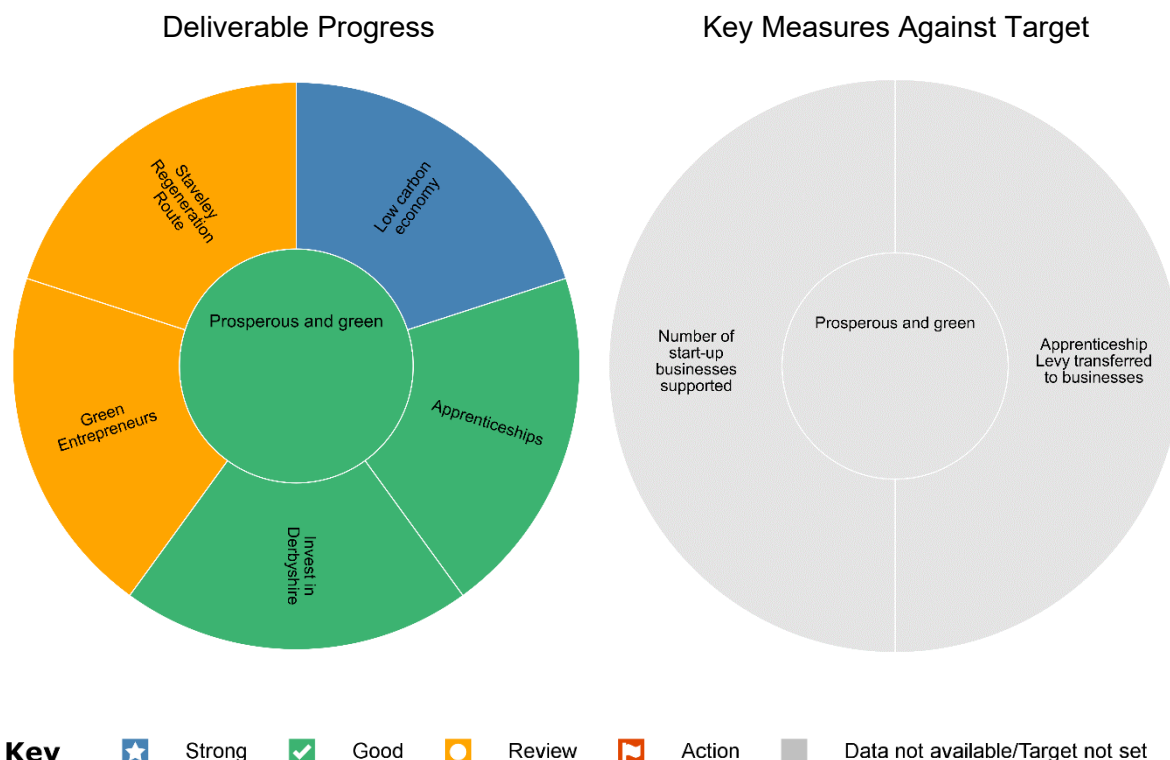
- Social Workers - £0.400m one-off - To fully fund the frontline social work structure and the market supplement, without the need to hold a level of vacancies which would be counter-productive in meeting the statutory demands to help, protect and care for children in Derbyshire. The market supplement payment for social workers in frontline children's social work teams was introduced in July 2019 to support the Council's recruitment strategy.
- Performance, Quality and Participation - £0.291m one-off - Funding to support service pressures in complaints management and subject access requests (SARS).
- Process Improvement - £0.193m one-off - To fund a dedicated team to review and improve processes within Children's Services.
- Elective Home Education - £0.360m one-off - Over the last year nationally and locally there has been a large increase in the number of Electively Home Educated (EHE) children. Funding to extend the EHE team to meet statutory functions to manage applications, determine whether there are any safeguarding risks and assess whether their education is suitable.
- Children in Care Legal Proceedings - £1.100m one-off - This allocation is for the expenditure associated with court proceedings which have increased in number and duration, incurring higher court fees and requiring greater use of external legal firms.
- Sports and Outdoor (SORE) - £0.980m one-off - Funding is to support the service during 2022-23 pending a review of the needs of the service moving forwards.
- Youth Action Grants - £0.125m one-off - To deliver the 2021 election manifesto commitment for a further Youth Action Grant Scheme to supported voluntary and community groups across Derbyshire.
- Temporary Alternative Children's Homes Accommodation During Refurbishment or Replacement - £0.946m one-off - One-off contingency budget to fund temporary accommodation to enable essential refurbishment at four children's homes and the rebuild of a short breaks home. The contingency has been drawn-down and a revenue contribution to capital made to support the Childrens Home refurbishment programme as approved by Cabinet on 16th June 2022.

Other significant additional items of funding that the portfolio is expected to receive or has received since the budget was set are:

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- Programmes Team - £0.392m one-off - One year funding via the Corporate Services and Transformation Programme Management Office budget to continue dedicated project resource to effect change and deliver one-off initiatives within Children's Services.

Clean Growth and Regeneration - Portfolio Summary



Progress is "good" or "strong" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

- ★ Submitted a Multiply bid to government to support adults in improving their numeracy skills and progressed market town renewal through support to 8 Levelling Up Fund bids and 8 Shared Prosperity Fund bids, working closely with district and borough councils.

Key areas for consideration are:

- **Completed Outline Business Case and prepared a planning application to progress the Chesterfield to Staveley Regeneration Route, which will create new homes and jobs for the area**

Issue: The deliverable has been rated as 'Requiring Review' as there are concerns over scheme costs. **Response:** Scheme costs are under review.

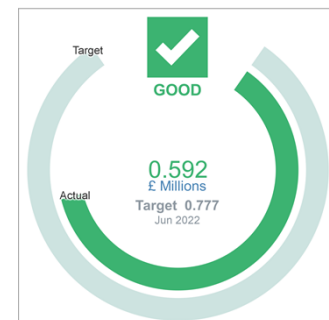
- **Rolled out the Green Entrepreneurs scheme, a £2m grant fund to help local business to develop and invest in green energy and carbon reduction**

Issue: Take up of the small grants fund for businesses has not been as anticipated as a result of the changing needs of businesses. **Response:** A review of the eligibility parameters surrounding the small grant fund is taking place.

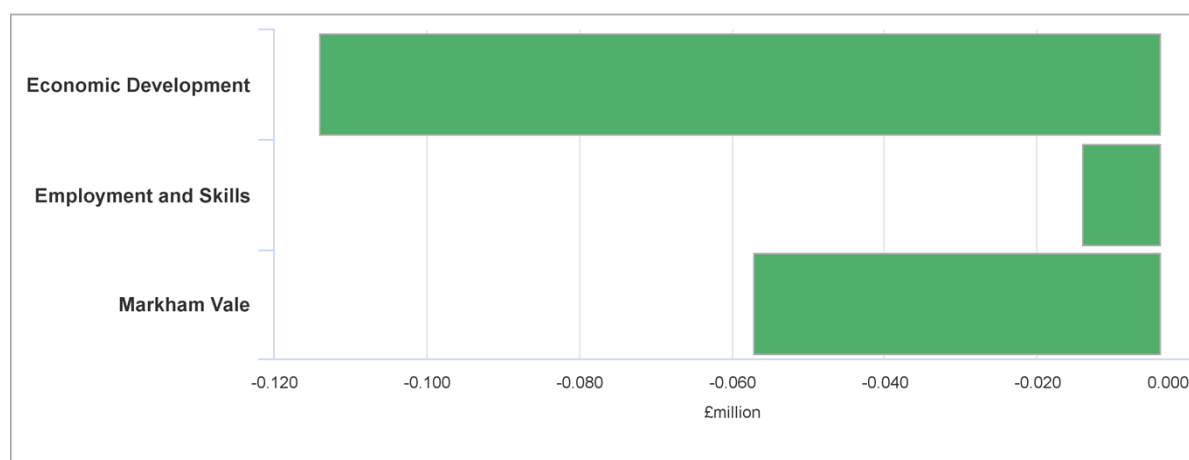
There is a forecast underspend of £0.185m on the portfolio.

There were no significant variances within this portfolio.

Forecast Outturn against Target Budget



Forecast Under (-)/Over Spend by Service Line

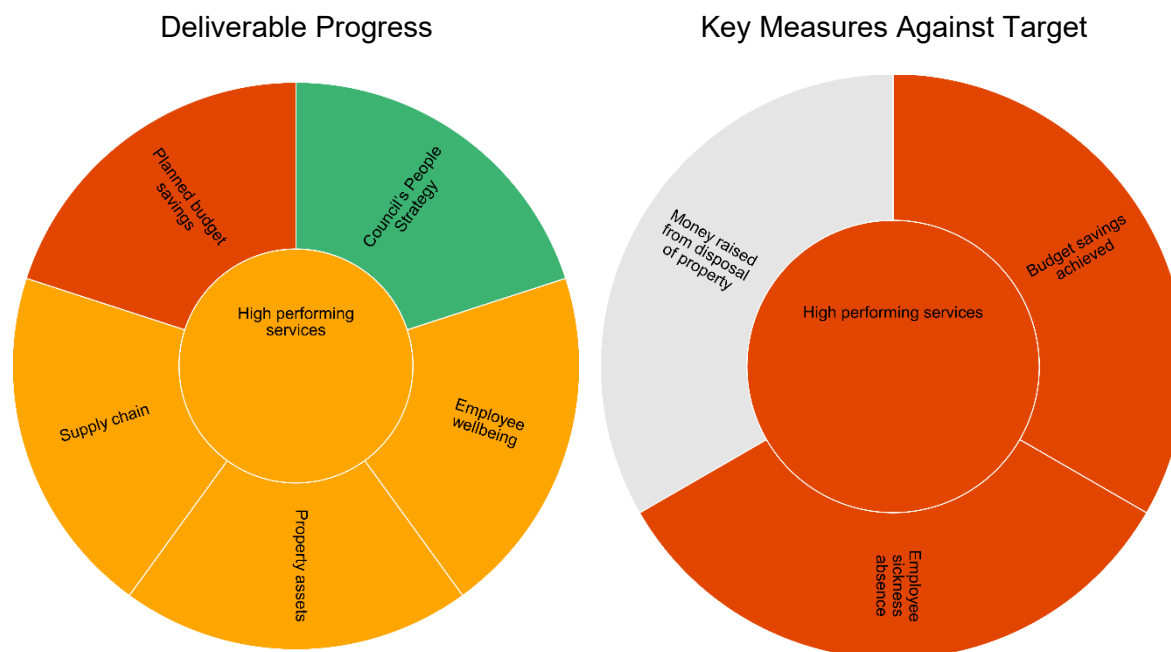


This portfolio has no budget savings targets.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Regeneration Services Development - £0.275m ongoing, £0.140m one-off - Additional resources to grow core establishment as demands on the service continue to grow.

Corporate Services and Budget - Portfolio Summary



Key ★ Strong ✓ Good ● Review 📌 Action ■ Data not available/Target not set

Progress is "good" for one out of the five Council Plan deliverables led by the portfolio.

Key areas of success are:

- ✓ Deliverable plans aligned to the five people priorities continue to be deployed, with focus on the Council's employee value proposition aligned to the people ambition.
- The Wellbeing Strategy has been refreshed with a focus on five Pillars of Wellbeing: Physical, Emotional, Social, Financial, and Digital. Working groups have been set up based around each of these to identify the current wellbeing support that the Council provides in each area. This will identify any shortfalls and help develop a single wellbeing offer. However, there will be delay before the impact of this work is reflected in the more specific measure of sickness absence.

Key areas for consideration are:

- **Reviewed the Council's Wellbeing Strategy and associated action plan to further support employee wellbeing, reduce sickness absence and improve service delivery**

Issue: Whilst progress has been made in supporting wellbeing, employee sickness absence has risen from 5.1% at the end of March 2022 to 5.4% for the 12 months up to end of June 2022. The target is 4.6%. **Response:** A working group to examine how best to support departments to manage

sickness absence rates is being developed. Areas of concern where sickness levels are above the Council average have been identified and a "deep dive" will be undertaken to identify any underlying issues.

Completed a programme to centralise ownership, management, and responsibility for all of the Council's land and property assets and budgets, within Corporate Property, to ensure the most effective use of our land and buildings

Issue: Rated as "Requiring Review" due to the uncertain market and economic conditions, their impact on Council and partner resources, market interest in land sales and value over the term. **Response:** Corporate Property will continue to monitor and report as national and regional conditions unfold.

Kept on track to achieve all planned budget savings in the medium term

Issue: It is forecast that £8.532m of budget savings will be achieved in 2022-23, against a target of £23.668m. However, of the in-year target of £8.057m, £7.401m will be achieved this year. A sum of £6.251m will be one-off with the ongoing saving deferred to future years for delivery.

Action: The Council's Corporate Management Team are developing strategies to address the non-achievement of savings.

Implemented a contract and supply chain management regime across the Council which drives value for money throughout the contract lifecycle





Issue: There have been difficulties and delays in recruiting the contract compliance team. **Response:** A team lead has now been appointed and this will support recruitment to the full team, meanwhile work has been progressed where possible.


There is a forecast overspend of £2.726m on the portfolio after the allocation of £0.478m of funding from DLUHC Covid-19 emergency grants. Before the allocation of this funding, the main variances are:

- Strategic Management, £0.427m overspend** - This consists of an overspend relating to unallocated savings of £0.336m on Channel Shift, Policy savings of £0.078m and £0.130m on the SAP project pending the identification of savings which will be allocated to departments accordingly. It is proposed that as the Transformation budget has not been committed to at this time that the 25% share of the additional funding of £0.040m that has been agreed for the new Members & Management structure is funded from this budget.

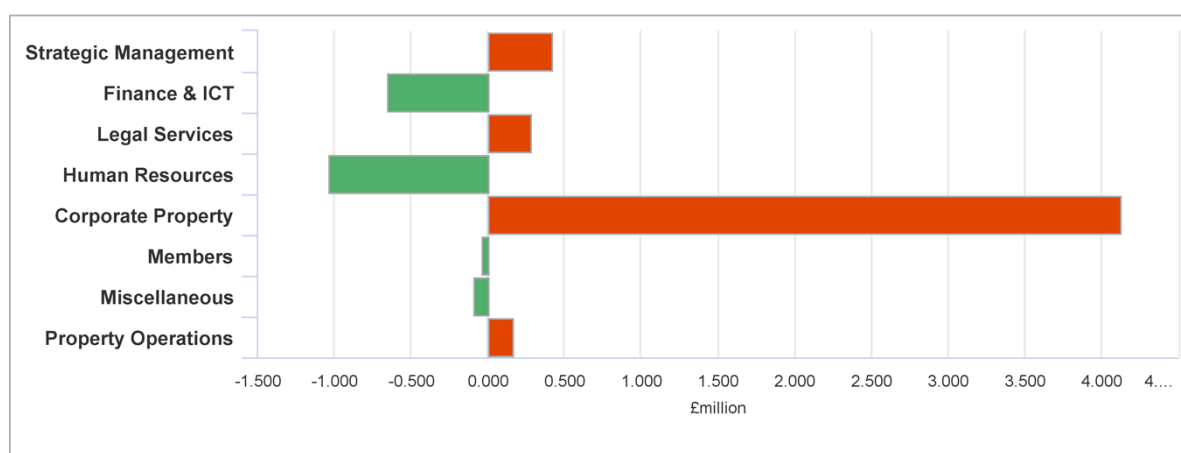
Forecast Outturn against Target Budget



-  Finance & ICT, £0.650m underspend - This underspend is predominantly due to vacancies in the finance division and the continual difficulties in recruiting to the ICT division.
-  Legal services, £0.459m overspend - The forecast overspend for Legal is primarily due to non-achievement of savings targets (unachieved targets carried forward into 2022-23 of £0.378m). There are plans in place for achievement of these savings targets. It is also a result of a salaries budget shortfall, which on a fully resourced section is £0.964m. This has been masked in previous years due to one-off funding. A service pressure bid of £0.600m has been recommended to be submitted for 2023-24, to try and close the gap. Legal services has also received additional funding of £0.904m in 2022-23 for additional posts in the Childcare & Education teams, however, it is not expected that these posts will be recruited until the Autumn and this has therefore positively impacted on the budget position. The current forecasts for Legal Services do not reflect any income or achievement of savings from the new operating model known as Core Offer, although it is hoped that some level of savings will be delivered this financial year. Further work is ongoing to forecast the benefits and to address any issues that may arise. Research has shown substantial benefits have been delivered in other Local Authorities that have introduced a similar operating model.
-  Human Resources, £1.037m underspend - The underspend mainly relates to unfilled vacancies of £0.591m including in the Business Change team, which will not be filled until later in the year, and a £0.146m underspend on the training budget, arising due to a review of the Learning & Development Section that has resulted in the training programme not being completed this financial year.
-  Corporate Property, £4.129m overspend - The main overspends are on the Corporate Property Division of £1.082m; the County Buildings budget of £2.558m and as a result of the under achievement of the Industrial Development income target of £0.490m. The overspend is primarily due to the non-achievement of historic savings targets. These savings are expected to be achieved through the rationalisation of the Property base and consequent reduction in Property running costs and borrowing savings on Capital receipts. There will be best efforts to achieve this target through PSP Derbyshire LLP as the principle method of delivering the savings target. It is estimated gas and electricity inflation at 300% and 100% respectively account for £1.806m of the forecast overspend.

 Property Operations, £0.168m overspend - The current loss on the DSO trading account is a result of write-offs on building maintenance jobs which has led to a deficit in that area of £0.034m, billing that hasn't yet incurred on Construction schemes which has led to a shortfall of £0.081m and an under-recovery of Overheads of £0.053m. Additional write-offs are anticipated on jobs in the electrical division, but it is hoped that the Construction billing will take place and there is adequate capital budget available. The DSO charge-out rates have also been reviewed, which has started to positively impact the overheads and reduce the under-recovery.

Forecast Under (-)/Over Spend by Service Line



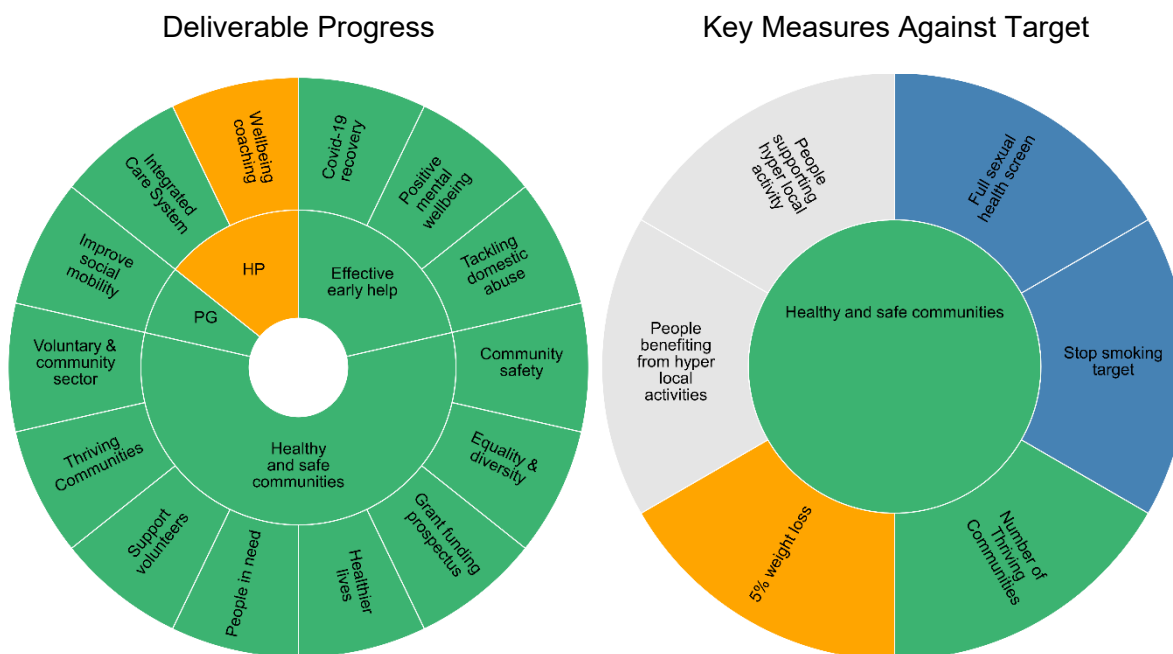
The budget savings target for 2022-23 is £0.444m, with a further £4.397m target brought forward from previous years. The in-year savings target of £0.444m will be achieved in 2022-23. Of the amount brought forward from previous years, £2.465m is expected to be achieved this year, with a sum of £1.932m deferred to be delivered in future years.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Finance & ICT-Procurement Staff Restructure - £0.095m ongoing - To support the response to the new National Procurement Policy Statement (NPPS).
- Finance & ICT-Cloud Storage - £0.400m ongoing - To purchase licences for the new soft telephony solution.
- Finance & ICT-Delivery Priorities - £0.200m ongoing - To invest in the ICT Strategy which has the need to increase the ICT Budget by £1m (£200K per year) over the 5-year strategy period to support the delivery of the priorities.
- Finance & ICT-Software Asset Management Tool - £0.062m ongoing, £0.025m one-off - To purchase a Software Asset Management tool (SAM).
- Finance & ICT-Centralised Procurement - £0.085m ongoing - To provide a procurement Team for Children Services.
- Project Support-External Advisors - £3.000m one-off - Technical and professional support for waste matters.
- Finance & ICT-Revenue Financing Costs for Capital Bids - £2.925m ongoing - This reflects the financing costs associated with the additional borrowing that is required to support new starts in the capital programme.
- Legal Services-Child Protection - £0.730m ongoing - To appoint additional staff to work in the Child Protection Team.
- Legal Services-Education Legal Team - £0.174m ongoing - For additional support required for the Education Legal Team.
- Corporate Property – Demolition Budget - £1.100m one-off - To enable demolition work to continue at identified and agreed sites.
- Corporate Property – Disposal Programme - £0.399m one-off - To instruct external property agents and solicitors to dispose of property.
- Corporate Property – Asset Optimisation Corporate Landlord Model - £0.276m one-off - To provide the resource for planning and implementing the Corporate Landlord model.

- Corporate Property – Modern Ways of Working (MWOW - £0.182m one-off - To provide additional support to continue work post September 2021 to implement the MWOW programme.
- Corporate Property – Restructure Funding - £0.397m ongoing - To provide staffing required to deliver Corporate Property 2025.
- Corporate Property – Asset Management - £0.121m ongoing - To fund additional posts in the Asset Management Team to support the new operating model.

Health and Communities - Portfolio Summary



Key ★ Strong ✓ Good ○ Review 📌 Action □ Data not available/Target not set

Progress is "good" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

- ✓ Public Health submitted a proposal to the Office of Health Improvement and Disparities detailing plans for how the Supplemental Substance Misuse Treatment and Recovery Grant funding to enhance treatment quality and deliver more treatment places locally. The funding will be utilised across both adults, children's and young people's provision. Public Health have commenced work with an academic specialising in substance abuse to evaluate service quality, identify opportunities for our services to become a recovery orientated system of care. A registered nurse consultant has also started work to undertake clinical audits of existing services with a focus on identifying good practice and areas for service improvement.
- ✓ Continued to provide support to people and communities in need via the Derbyshire Discretionary Fund, making 7,775 awards during the quarter, totalling over £852,000.
- ✓ Supported the development of open and welcoming spaces in communities and during the quarter recorded 1,786 instances of people benefitting from activity stemming from the Council's Thriving Communities approach.

- ✓ Made grants totalling £0.402m to community groups, promoting positive behaviours, improving local networks, helping people to feel safer and encouraging sustainable and green activity.
- ✓ Worked with local partners to support mental wellbeing, receiving over 25,000 page views on the Derbyshire emotional wellbeing website and setting up "talking benches" across the county, allowing people to begin conversation with others and talk openly about their health and wellbeing.
- ✓ Developed with partners the Derbyshire Violence against Women and Girls Strategy.

Key areas for consideration are:

- 🟡 **Developed a longer-term preventative wellbeing coaching model that offers health and wellbeing advice to prevent, reduce and delay the need for adult social care services**

Issue: Timescales have slipped, partly due to the pandemic and partly due to Human Resources processes taking longer than anticipated. **Response:** Revised timescales have been agreed to extend the prototyping to the end of March 2023.

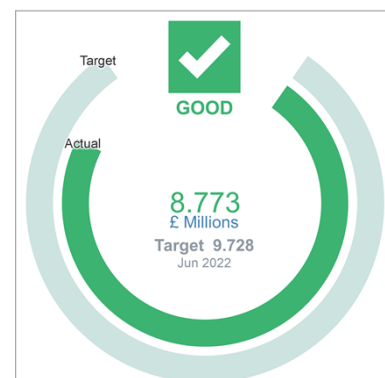
There is a forecast underspend of £0.955m on the portfolio. The main variances are:

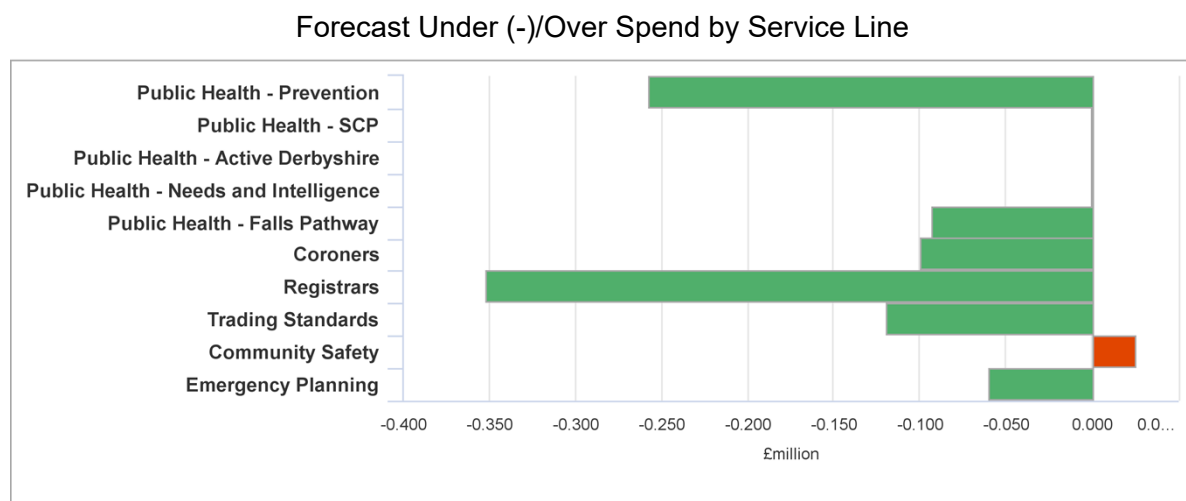
- ✓ Registrars, £0.352m underspend - Registration income has increased significantly following the easing of the Covid restrictions and there is also a backlog of registrations coming through from the previous years when events such as weddings couldn't take place.

It was thought that this backlog and additional income would be a one-off for 2021-22, however this trend has continued and reflects the level of underspend. It is not anticipated that this will continue at the same rate going forwards.

- ✓ Trading Standards, £0.119m underspend - Vacancies
- ✓ Public Health - Prevention, £0.257m underspend - One off Covid funding from Government has been used to fund expenditure plus an additional contribution from Public Health ring-fenced Grant towards Covid responsibilities

Forecast Outturn against Target Budget



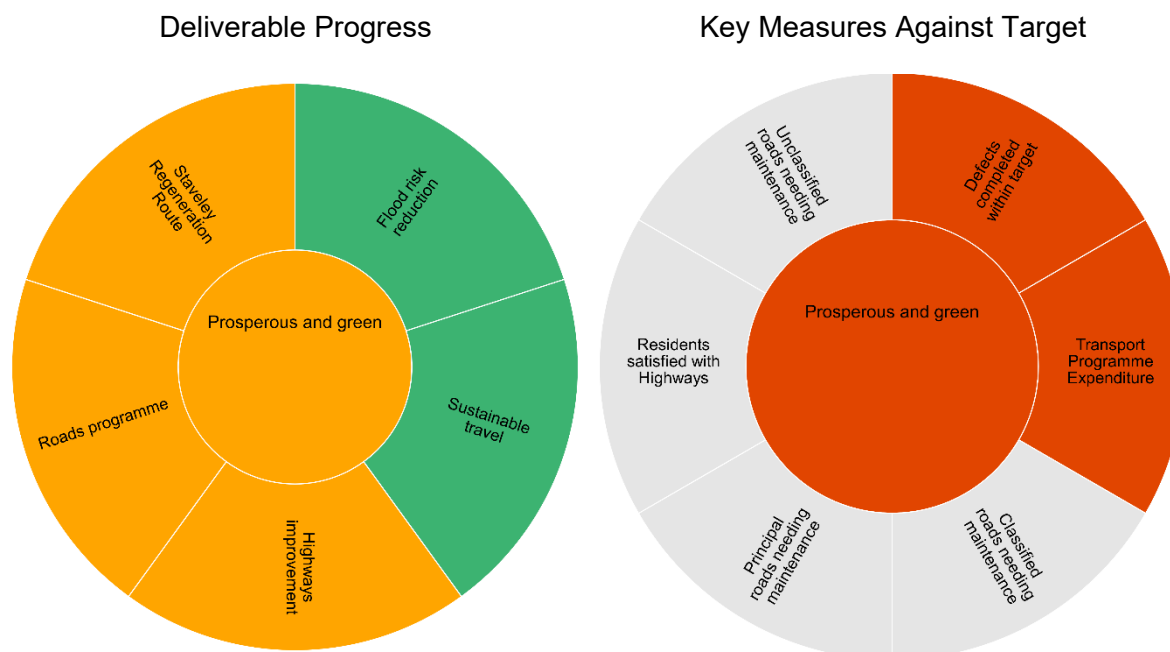


The budget savings target for 2022-23 is £0.000m, with a further £0.042m target brought forward from previous years. Of this total target of £0.042m, £0.000m is expected to be achieved by the end of the financial year. Therefore there is currently a £0.042m forecast shortfall in the achievement of the total budget savings brought forward.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Domestic Abuse - £1.417m ongoing - The Domestic Abuse Act 2021 has introduced statutory duties in the provision of emergency accommodation for victims of domestic abuse and their families. To enable the development and delivery of a long term comprehensive commissioning strategy, this bid seeks to confirm the availability of funding on an ongoing basis and make temporary post permanent. This bid puts the base budget in but will be offset by a general grant received in later years. This funding has been returned in 2022-23 as equivalent Domestic Abuse Grant was received after finalisation of the 2022-23 Revenue Budget Report.
- Community Safety - £0.254m ongoing - Funding to support new activity required to meet statutory duties in respect of community safety, i.e. the imminent Serious Crime White Paper. The funding is for 3 posts and a project fund to support commissioned activity.

Highways Assets and Transport - Portfolio Summary



Key ★ Strong ✓ Good ○ Review 📌 Action ■ Data not available/Target not set

Progress is "good" for 2 out of the 5 Council Plan deliverables led by the portfolio.

Key areas of success are:

Please list the key areas of success

Key areas for consideration are:

📌 Delivered a £40m Local Transport Programme to provide well managed roads and highways and address road safety concerns

Issue: The total spend on the Local Transport Programme in Quarter 1 was £7.537m against a target of £8.700m. Whilst 100% of urgent defects were completed within timescale, the percentage of defects completed within other target timescales has decreased. **Response:** Further invoices for work carried out in Quarter 1 are still to be received and will be counted in Quarter 2. It is considered that through the implementation of the Local Transport Plan Capital delivery scheme a reduction in defects will be seen throughout the year which should have a positive impact on the amount of defects, and customer satisfaction levels, by the year end.

📌 Opened Hollis Lane Link Road Phase 1 in Chesterfield to improve road access

Issue: The deliverable has been rated as "Requiring Review" due to concerns regarding scheme costs. **Response:** The scheme costs are being reviewed.






Completed Outline Business Case and prepared a planning application to progress the Chesterfield to Staveley Regeneration Route, which will create new homes and jobs for the area

Issue: The deliverable has been rated as 'Requiring Review' as there are concerns over scheme costs. **Response:** Scheme costs are under review.

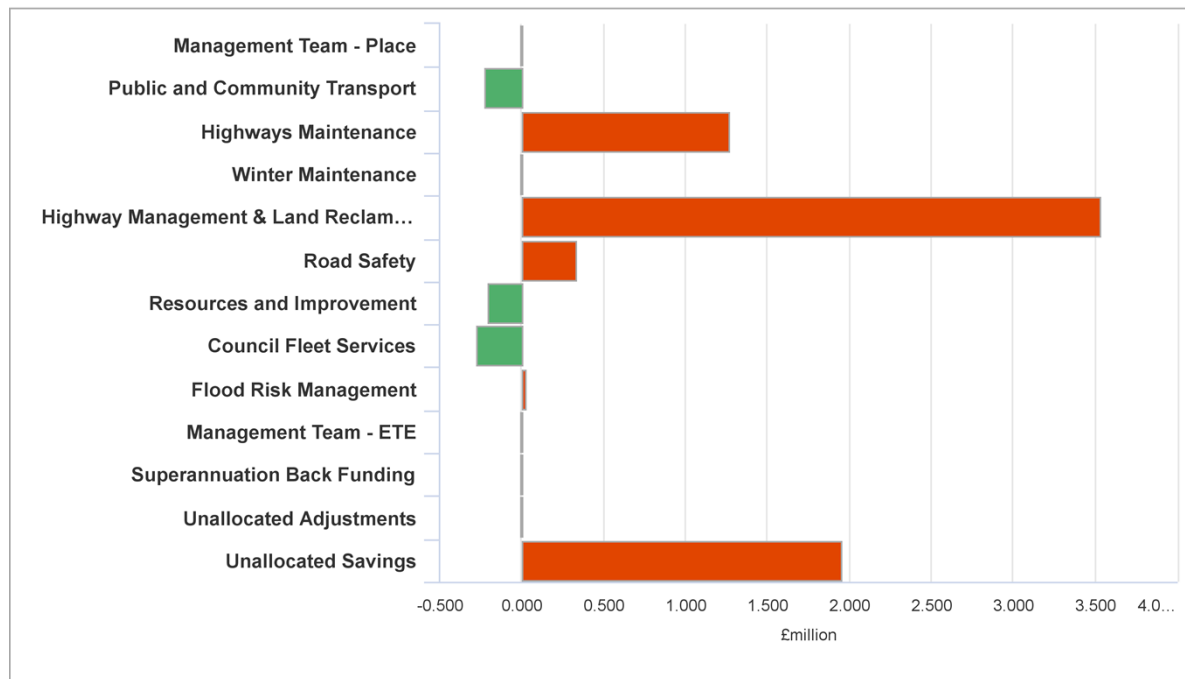
There is a forecast overspend of £6.428m on the portfolio. The main variances are:

Forecast Outturn against Target Budget



-  Highways Maintenance, £1.269m overspend - £0.500m of this relates to an allocated savings target for Future Highways Management (FHM) which cannot yet be realised. £0.750m of this is in relation to potholes with the balance being in relation to inflation.
-  Winter Maintenance, no overspend – Whilst it is forecast that Winter Maintenance will overspend by £0.527m because the budget is insufficient to cover the costs of an average winter, this overspend will be met by the Place Department's Winter Maintenance Reserve and it therefore has no impact on the Council's forecast portfolio outturn position.
-  Highways Management and Land Reclamation, £3.538m overspend – £0.640m of the forecast overspend relates to an unachieved staff saving but it is expected that this saving will be realised in 2023-24, as a restructure review is planned as part of FHM. £2.000m relates to under recovered capital salaries due to high vacancy levels and the increased use of third parties to carry out capital works such as surface dressing. £0.400m relates to increased agency spend in year due to increased need for resource and high vacancy levels and £0.300m is due to inflationary pressures with the balance being due to under-recovery by the Highways Construction Services Team.
-  Road Safety, £0.334m overspend - Relates to a prior year savings cut which is yet to be achieved. It is thought that this will be achieved in 2024-25.
-  Unallocated Savings, £1.957m overspend - Savings cuts allocated to the departmental budget that are not yet able to be met/allocated.

Forecast Under (-)/Over Spend by Service Line



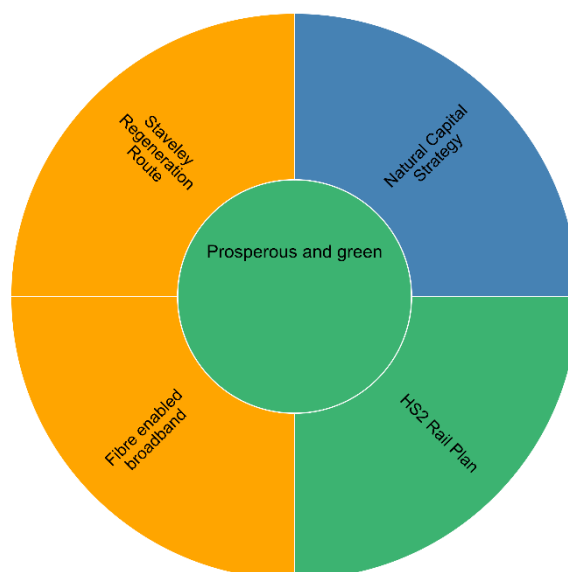
The budget savings target for 2022-23 is £0.500m, with a further £3.171m target brought forward from previous years. The in-year target of £0.500m will not be achieved this financial year and actions are being taken to establish how the saving will be met in future years. Of this total target of £3.671m, £0.150m is expected to be achieved by the end of the financial year. Therefore there is currently a £3.521m forecast shortfall in the achievement of budget savings.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Drainage - £1.313m ongoing, £1.313m one-off - Increasing impact of Climate Change, increasing severe weather events particularly flooding which cause major disruption and damage to properties and the highways network.

Infrastructure and Environment - Portfolio Summary

Deliverable Progress



Key ★ Strong ✓ Good ◯ Review 📌 Action ■ Data not available/Target not set

Progress is "good" or "strong" for 2 out of the 4 Council Plan deliverables led by the portfolio.

Key areas of success are:

- ★ Progressed work on the Natural Capital Strategy for Derbyshire with completion on track for September 2022, which is well ahead of schedule.

Key areas for consideration are:

- ◯ **Completed Outline Business Case and prepared a planning application to progress the Chesterfield to Staveley Regeneration Route, which will create new homes and jobs for the area**





Issue: The deliverable has been rated as 'Requiring Review' as there are concerns over scheme costs. **Response:** Scheme costs are under review.

- ◯ **Increased take-up of fibre enabled broadband across Derbyshire, particularly in rural areas, to improve access, speed and reliability for homes and businesses**

Issue: The Department for Culture, Media and Sport (DCMS) will suspend the Gigabit Voucher scheme to new applications in Derbyshire from 15 July 2022. This is a situation being imposed on all counties as they reach the "pre-procurement" phase of Project Gigabit. The suspension is to avoid potential conflicts between Project Gigabit and the Gigabit Voucher scheme as the final Project Gigabit intervention is being decided. Projects

currently in progress will be allowed to continue but we do not expect any new projects to be registered during Quarter 2. **Response:** Projects which are "in progress" will be monitored to ensure that the number of properties supported through the Top Up scheme is maximised whilst the DCMS voucher scheme embargo is in place. Weekly dialogue with DCMS and Openreach will be maintained to maximise delivery.

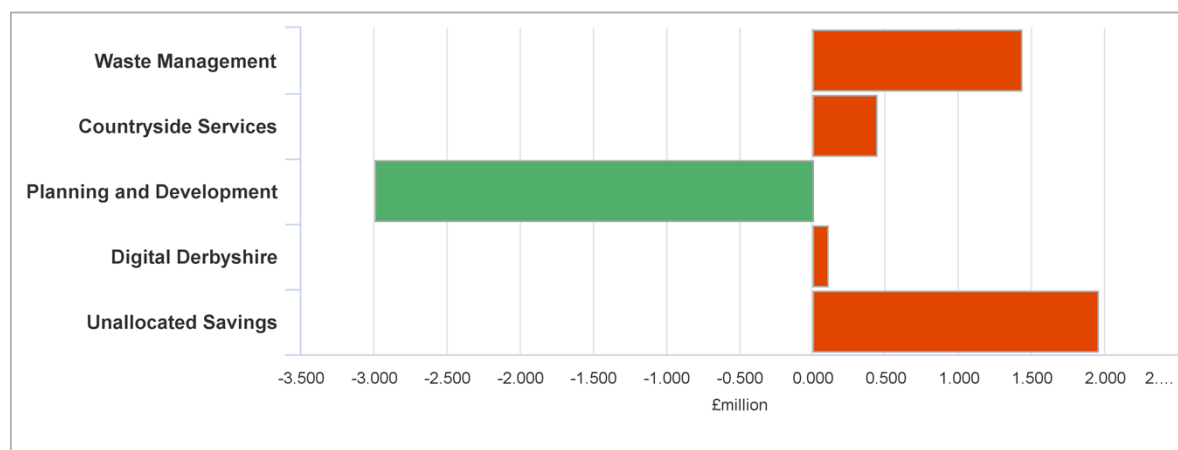
There is a forecast overspend of £0.950m on the portfolio. The main variances are:

-  Waste Management, £1.436m overspend - Increased tonnages and cost of inflation.
-  Countryside Services, £0.438m overspend - £0.400m cut allocated but not yet achieved due to delay in fees and charges being increased.
-  Planning and Development, £2.983m underspend - Increase of income to budget for S278 and S38 payments.
-  Unallocated Savings, £1.957m overspend - Cuts allocated to the portfolio but not yet allocated to specific areas.

Forecast Outturn against Target Budget



Forecast Under (-)/Over Spend by Service Line

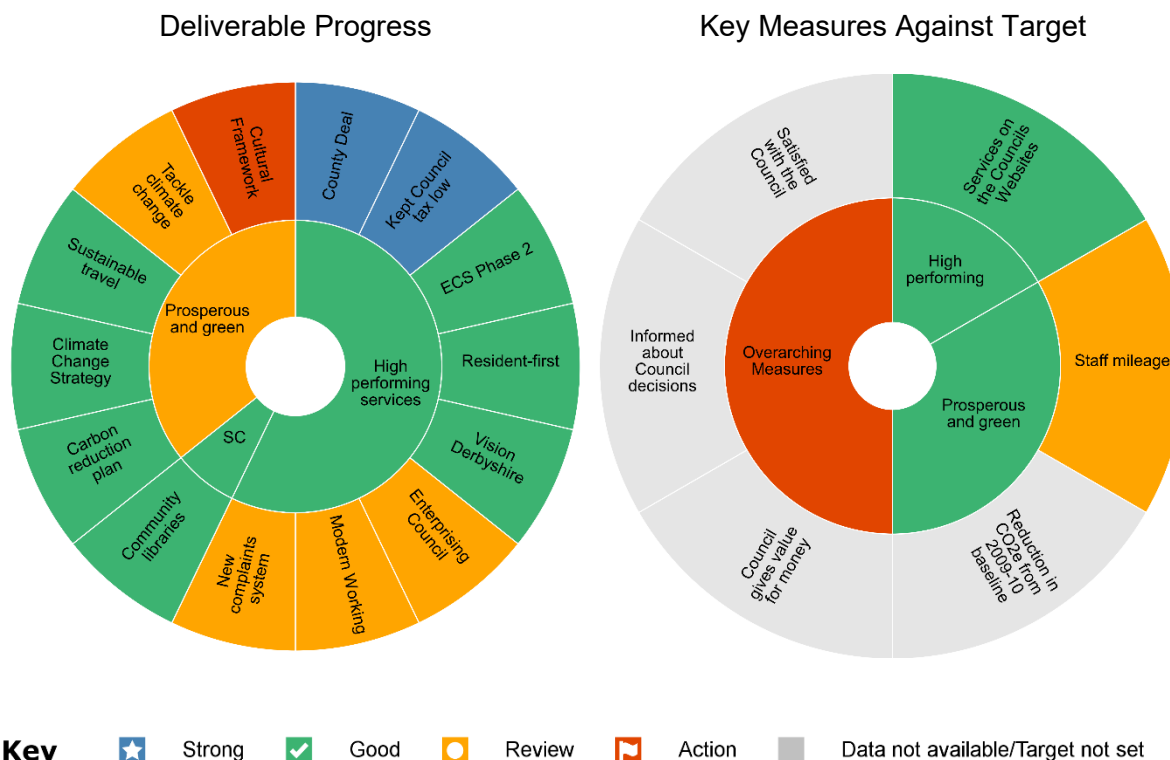


The budget savings target for 2022-23 is £0.100m, with a further £2.981m target brought forward from previous years. The in-year target of £0.100m will be achieved in the current financial year. Of the total target of £3.081m, £1.722m is expected to be achieved by the end of the financial year. Therefore there is currently a £1.359m forecast shortfall in the achievement of budget savings with plans to mitigate or achieve the savings in later years currently being reviewed.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Waterbodies Officer - £0.038m ongoing - New post to manage waterbody assets on behalf of the Countryside Service.
- Million Trees - £0.113m ongoing - To allow the department to meet the Manifesto pledge to plant 1 million trees by 2030.
- Ash Die Back - £0.270m ongoing - To allow the Countryside Service to lead a strategic corporate response to develop and implement an Ash Die Back Action Plan.
- Kick Start/ Major Schemes - £2.850m one-off - To cover costs such as economic and transport modeling and preliminary design etc in relation to major infrastructure projects prior to them becoming a capital project.

Strategic Leadership, Culture, Tourism and Climate Change - Portfolio Summary



Progress is "good" or "strong" for the majority of the Council Plan deliverables led by the portfolio.

Key areas of success are:

- ★ Held positive discussions with partners and central government to further explore a devolution deal for a mayoral combined authority for the D2N2 area (Derby, Derbyshire, Nottingham and Nottinghamshire).
- ★ Ranked as the lowest council for Council Tax for 2022-23, when comparing the average council tax per dwelling against comparator authorities who provide similar services.

Key areas for consideration are:

🔴 Put in place a new complaints and feedback system to improve service delivery and resident experience

Issue: Progress has been delayed with Children's Services due to new requirements and challenges with resourcing and training. The level of work to integrate Adult Social Care and Health (ASCH) systems may be significant. **Response:** The completion date has been put back to December 2023. Development in Children's Services, Place and ASCH are being kept under review to identify any issues and manage timescales.

- Reviewed the Enterprising Council approach to identify achievements and successes to date, whilst developing Phase 3 of the programme to transform, modernise, collaborate and innovate as a Council

Issue: Staff availability has delayed the review and closure of Phase 2

Response: The review and closure will be progressed going forwards along with plans for Phase 3 as part of the refreshed Portfolio Assurance Board role and the Operating Model for Strategic Transformation.

- Designed, scoped, and developed Phase 2 of the Modern Ways of Working strategy working with employees and assets to progress the Council's approach to further modernising working practice to bring about more agile and flexible working

Issue: There have been delays commencing Phase 2 and difficulties with the recruitment of the new Programme Manager. **Response:** The new Programme Manager will now be in post in October and an experienced interim manager has been appointed. The areas of work not yet commenced are planned to start during July.

- Explored initiatives to tackle climate change including low carbon local energy generation

Issue: Low carbon energy generation needs to be addressed at a faster pace to achieve carbon reduction targets. **Response:** The Renewable Energy Spatial Study was completed in June 2022 setting out future energy demand and opportunities for renewable energy generation in Derbyshire. The Council are also commissioning feasibility studies for up to ten Council-owned sites for potential solar farm development.

- Mobilised the Derbyshire Cultural Framework and reviewed and developed a costed action plan for the Derwent Valley Mills World Heritage Site

Issue: Delay to the roll out of the Cultural Recovery Fund, which supports delivery of the Framework. **Action:** Work will be taken forward following the outcome of the corporate review of the Council's grant awarding processes, which include a number of arts grants recipients.

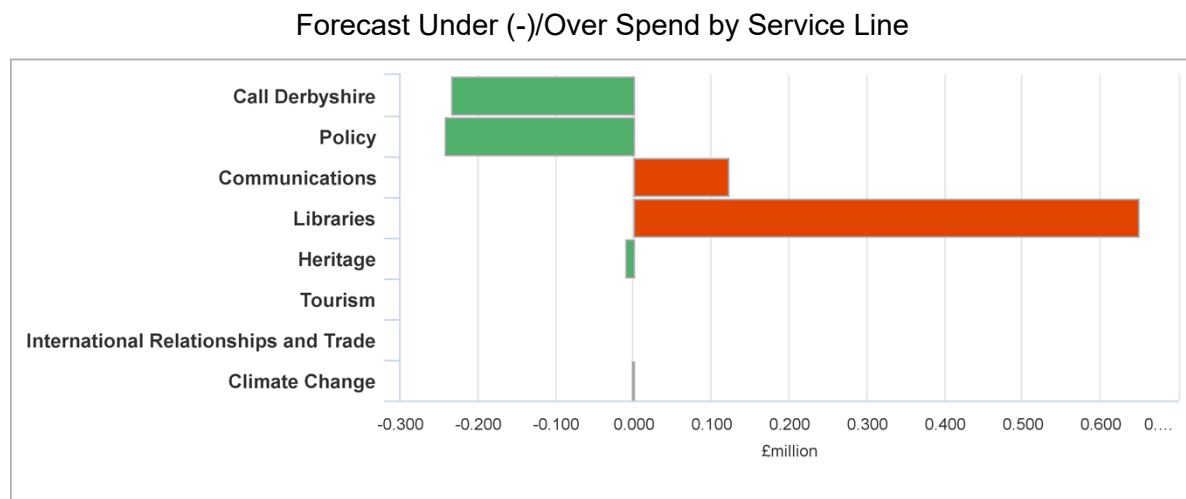
There is a forecast overspend of £0.287m on the portfolio. The main variances are:

Forecast Outturn against
Target Budget

- Communications, £0.122m overspend - Communications is due to be restructured, as a result of which vacancies are not currently being filled - £0.300m, the underspend includes one off funding from Public Health for the Communications Team involvement with the pandemic.



- ✓ Call Derbyshire, £0.233m underspend - The underspend is mainly due to staff turnover in the call centre.
- ✓ Policy, £0.242m underspend - A growth bid has increased the salary budget by £0.140m, however, the vacancies have not been filled to date, resulting in an underspend in this financial year only. There is an underspend of £0.150m for Thriving Communities as due to the pandemic work with communities has been on hold, it is to be requested to be carried forward to be used in 2022-23. A sum of £0.199m growth was received for VCS grants, however, only half has been allocated this financial year. The project is moving forward but was not completed in 2021/22. The underspend of £0.076m relating to VCS grants is to be carried forward as committed but with no final agreement to date.
- ✗ Libraries, £0.649m overspend - Savings allocated but not yet achieved relating to Community Managed Libraries of £0.500m and Mobile Libraries of £0.200m. It is anticipated that £0.280m savings will be achieved this financial year through a restructure of staffing.



The budget savings target for 2022-23 is £0.156m, with a further £0.645m target brought forward from previous years. The in-year target of £0.156m will not be achieved in the current financial year and will be deferred to later years when it is expected to be achieved. Of this total target of £0.801m, £0.280m is expected to be achieved by the end of the financial year. Therefore there is currently a £0.521m forecast shortfall in the achievement of budget savings, with plans to mitigate or achieve the savings in later years currently being reviewed.

Additional funding has been provided in the 2022-23 budget for the main growth items:

- Business Change - £1.020m ongoing, £0.020m one-off - Funding to ensure the Council can more effectively deliver and implement One Council change and strategic transformation.
- Channel Shift - £0.034m one-off - The Channel Shift Team is currently supported by temporary members of staff. In order to fully embed the system, support the maximisation of benefit realisation, and make most of the contracted purchase period of four years, it is anticipated that some dedicated staff resource will be required to deliver the programme past the initially anticipated point.
- Vision Derbyshire - £0.088m ongoing - Funding to support the Council's contribution to the Vision Derbyshire Programme resource.
- Equalities - £0.092m ongoing - Funding to support the implementation of the Council's new Equality, Diversity and Inclusion Strategy.
- Climate Change - £0.463m ongoing - The Council needs to take action to reduce emissions to net zero from its own estate and operations by 2023 or sooner, and from across the county by 2050 (in line with Government targets) and published its Climate Change Manifesto in May 2019. The Council also needs to build resilience across its own services and across the county to adapt to a changing climate and deliver identified priorities.